

APPENDIX C (Appendix B of Executive Report)

SAVINGS PLAN

Indicative Cumulative Profile - GF							
Potential Saving	Sponsor	2018/19 Target £000's	2018/19 Forecast £000's	2019/20 Target £000's	Original Risk	Q2 September 2018	Current Risk
Pest Control	KC	15	15	15	Low	Completed	Low
Income generation	SR	0	0	185	High	Fees and charges are under review as part of the budget process. In addition, the budget process has brought forward potential income generating ideas for future years but more work is required to assess their income potential.	High
Process improvements /on-line transactions	JS	70	70	91	Medium	Channel shift and housing system projects have been approved and there is confidence that the target for 19/20 will be exceeded. The current year may see a shortfall due to timing in project delivery, but vacancies are being held to held mitigate this.	Medium
Planning service review	JC	200	60	200	Medium	Savings in 2018/19 are behind target, with £60k of recurring savings identified to date. The need for agency staff and additional Legal support is challenging delivery of the £200k target but further proposals are under review as part of the budget process. It is expected that this target will need to be reprofiled.	High
Asset rationalisation	JS	90	42	140	Medium	Ex Profiles Gym has been let to a tenant generating £28k in 18/19. The remainder of this saving is dependent upon the contact centre move from Market Cross. This will require some changes to the Civic Centre to accommodate, which are subject to business case approval. Discussions with the landlord to find another tenant are ongoing. Depending on the above, it is hoped that this move will complete in the next financial year. Police co-location is now expected in February 2019 and this income is included in the forecast at £14k.	Medium

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Commissioning & collaboration	JS	0	30	80	High	Savings in 18/19 will be met through collaboration with another local District Council. The Procurement Partnership will be dissolved from April 2019 which deliver £12k savings for the General Fund (and £12k for the HRA). Further options are being considered on CCTV contracts and recycling options.	Medium
New SDHT Loans	DC	17	18.3	88	High	Loans currently made to the Selby District Housing Trust will generate £18.3k of interest returns in 2018/19. A number of schemes are currently in progress. The revised and expanded Housing Development Programme agreed by Executive in January 2018 identifies a significant role for the SDHT in delivery which will provide further loan opportunities for SDC. Forecast has been retained at the level of current existing loans, but there is scope for new loans to be made during the year.	Medium
Lending to third parties	DC	0	0	40	High	Following adoption of the Economic Development Framework this is not a priority and alternative savings will be brought forward as part of the forthcoming budget.	High
Programme for Growth	DC	0	0	250	High	The current programme includes £3.5m for Commercial Property Acquisition projects. A direct ROI of circa 7% is required on these projects to achieve the £250k target and therefore this target remains high risk. A former bank building in Tadcaster has been acquired and a bid has been accepted on another in Selby. These properties are targeted to achieve a rental income from 19/20 although final plans for the properties not yet fully defined. Other potential purchases are currently in early discussion and should these prove beneficial business cases will be brought forward for approval in due course.	High
Tax Base Growth	DC	0	0	28	High	As the growth agenda continues, an anticipated additional increase in the tax base of 0.5% is forecast by 19/20. This is subject to timing of development schemes and other variables.	Medium

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Business Rates Growth	DC	0	0	200	High	The Economic Development team will deliver the Council's Economic Development Strategy and proactively foster new inward investment and indigenous business growth. It is highly unlikely that any increases in business rates payable will take the Council out of the safety net position, and therefore any saving will rely on the results of the Business Rates Review in 20/21.	High
PFI	KI	57	57	57	Low	Completed	Low
MRP	KI	185	185	185	Low	Completed	Low
Pension Fund Deficit	KI	419	419	433	Low	Completed	Low
Total Savings		1,053	896	1,992			
Assumed Savings Target		1,053	1,053	1,698			
(Surplus) / Shortfall		0	157	-294			

NB Low risk savings assumed to be delivered at 100%

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Indicative Cumulative Profile - HRA							
Potential Saving	Sponsor	2018/19 Target £000's	2018/19 Forecast £000's	2019/20 Target £000's	Risk	Q2 September 2018	Current Risk
Process improvements /on-line transactions	JS	5	5	194	Medium	Business Case for 'channel shift' project approved - implementation of first two phases scheduled for 2018/19. Implementation of Housing Management System is on-going, full implementation expected by July 2019. Project brief for 'Modern Office Project' to support a more flexible and mobile workforce currently being developed. Work is underway as part of the budget setting process to identify where these savings will be generated from.	Medium
Commissioning & collaboration	JS	0	0	20	High	The Procurement Partnership will be dissolved from April 2019 which deliver £12k savings for the HRA (and £12k for the General Fund). Further opportunities are expected as contracts are due for renewal.	Medium
Pension Fund Deficit	KI	226	226	235	Low	Completed	Low
Total		231	231	449			
Assumed Savings Target		148	148	310			
(Surplus) / Shortfall		-83	-83	-140			

Low risk savings assumed to be delivered at 100%